



Date: 11 May 2026

Attn: Managing Director, Mr. Lee Wai Meng

Letter of Appreciation for Professional LEW Services for VSMC Project

On behalf of L&K Engineering Co., Ltd (Singapore Branch), we would like to express our sincere appreciation to ON Engineers Pte Ltd for your support and services rendered throughout the VSMC project.

As the main M&E contractor, we acknowledge your team's valuable contribution in providing Licensed Electrical Worker (LEW) services, as well as supporting the testing, switching and energisation activities required for the project. Your involvement played a key role in the successful energisation of the 22kV interim supply and the subsequent load transfer to the permanent 66kV supply.

We also appreciate the effective coordination and timely execution of switching and commissioning works, which helped ensure that critical activities were carried out smoothly, safely, and in line with the project requirements.

We would like to extend our appreciation to the ON Engineers project team for their commitment and cooperation throughout the project:

- Er. Emily Ei,
- Er. Win Shwe,
- Song Guo Quan
- LEW Nick Chan Hai Leong
- Er. Chang Yi-Hong
- Phoa Jun Xiong
- Tan Chun Huat
- LEW Mohd Saleheen

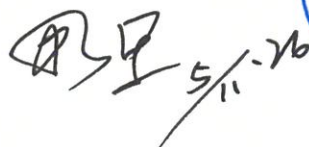
We value the good working relationship established during this project and look forward to future collaboration.

Thank you once again for your support.

Yours faithfully,

For and on behalf of
L&K Engineering Co., Ltd (Singapore Branch)

Jason 周军
Project Manager

 5/11/26

