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VISIONPOWER SEMICONDUCTOR MANUFACTURING COMPANY PTE. LTD.  
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**Letter of Appreciation for collaboration on VSMC Project**

On behalf of VSMC, we would like to express our sincere appreciation to ON Engineers for the support and cooperation provided throughout the Project.

Against a tight timeline, OE's coordination and support played an important role in the successful energisation of the 22kV interim supply and the subsequent load transfer from the 22kV interim supply to the permanent 66kV supply.

We would also like to extend our special appreciation to the following for their continuous support throughout the project. Their assistance in coordinating the switching activities, supporting the testing and load transfer works, as well as communicating with the relevant authorities to help minimise potential delays, contributed significantly to the smooth progress of the project.

- Er. Emily Ei
- Er. Win Shwe
- Tan Chun Huat
- LEW Mohd Saleheen
- Song Guo Quan
- Phoa Jun Xiong
- LEW Nick Chan Hai Leong
- Er Chang Yi Hong

We are grateful to ON Engineer and look forward to future collaborations.

Yours faithfully,

Meng Hung Chao  
Project Manager