



TUAS DESALINATION PLANT PROJECT

CERTIFICATE OF APPRECIATION

Presented to

J.M. PANG & SEAH (PTE) LTD

We thank you for contributing your expertise and solutions in helping us to delivery this project safely and successfully.

Together, we engineer a better world.

10 July 2018

Date

A handwritten signature in black ink, appearing to read 'Charles Quek'.

Charles Quek
Chief Executive Officer
HSL Constructor Pte Ltd